The opportunities and threats that nearshoring will be facing in the present international environment and the competitive advantages of Portugal.

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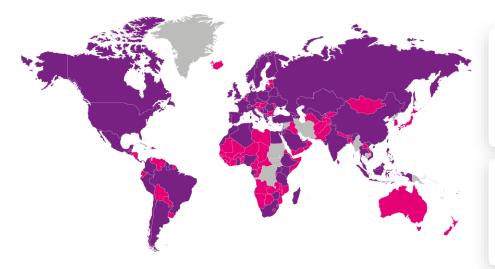
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### **Overview**

#### Teleperformance



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#### Leader in digitally Integrated Business Services & CX



Customer Experience

Back-Office Services

Knowledge Services

### **Threats**

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#### Potential Rise in Labor Costs

Certain nearshore destinations may also increase, reducing the cost benefits.



#### **Competition** for Talent

The demand for qualified professionals in those regions may rise, potentially leading to talent shortages and increased labor costs.



#### **Economic and Political Stability**

Political unrest, economic downturns, or changes in government policies, can impact operations and business continuity.



### **Threats**





#### Intellectual Property Protection

Concerns around security and safeguarding of sensitive information and proprietary knowledge.



#### Language and Cultural Challenges

Companies need to account for cultural variations and invest in cross-cultural training and communication tools to bridge potential gaps.



# **Opportunities**



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#### **Proximity** and Time Zone

Better collaboration, easier communication, and reduced travel costs.

#### Cost Savings

Overall cost advantage due to reduced travel expenses, shorter supply chains, and potentially lower cultural and language barriers.



#### **Cultural** Compatibility

Better alignment and understanding between teams, smoother cooperation and minimize potential conflicts.



#### Talent Pool

Access to a diverse talent pool of specialist skills and expertise



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## The attraction to Portugal



### Proximity

Close to major markets and is in the same time zone as many European countries, making communication and travel more efficient and less expensive.

#### **Cultural** Compatibility

Its Western European culture makes it easier to adapt to and communicate with.



#### Skilled Workforce

Portugal has a highly skilled workforce and a high percentage of English-speaking workers.



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## The attraction to Portugal



#### **Competitive** Costs

The lower cost of living makes it a cost-effective option for companies to conduct business.



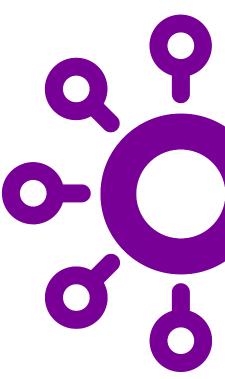
#### Government Support

It offers tax incentives and other benefits for foreign companies that invest in Portuguese businesses.



#### Stable Political Environment

Helps in building trust and confidence among foreign investors.



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