

<u>Development of Multilingual Contact</u> <u>Centers in Portugal: Key Success Factors</u>

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In the next two years if you are the same business you are right now, you are going to be *out* of business





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Key Factors When Choosing Portugal For Multilingual Hub



High Living Standars

- 3rd Position Global Peace Index
- Stable economic and political environment
- Good climate
- Low living costs

Source: EY Business Service Centers Portugal



40,1%

Portuguese students studied 2 or more foreign languages

Source: Eurostat 2016



Foreign Population

UE: 17.070

Extra UE: 19.551

Source: INE



Strategic Location

- Time zone **OTC/GMT**
- Maximum 4 hours flight distance from main European cities
- Proximity to American Continent

Source: Eurostat 2016





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Understanding Contact Center Multilingual Hub Workforce







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Competitive advantage is a company's ability to attract and retain talent







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Roadmap: Starting With a Strong Hiring Plan

Develop a Strong Employer Brand

Consider College Recruitment

Promote Employee Referrals

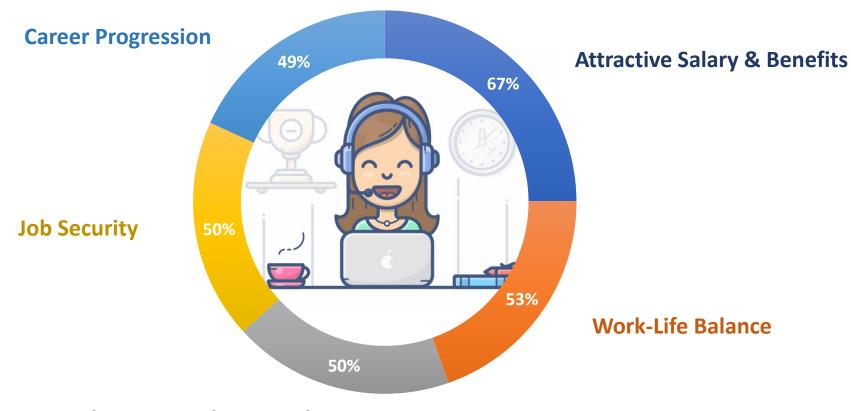






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What Potential Employees Want When Choosing An Employer in Portugal



Pleasant Work Atmosphere





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Roadmap: How To Retain Your Talent? Employee Retention Strategies



Get The "Deal" Right

Explaining what you offer, but also what you expect in return

Communicating where the company goes



Help your Talent Grow

Professional Development

Feedback

Promotion

Recognition



Create a Great Workplace
Where Everybody Feel
Confortable and Happy

Happy employees have the right attitude

Reducing stress increases productivity

Hapiness inspires creativity



Work-Life Balance
"Virtue is the Happy
Medium Between Two
Extremes"

Promote health initiatives

Ask employees for guidance

Lead by example





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To win in the marketplace you must first win in the workplace Doug Conant







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